

# Finance, Innovation & Property Advisory Board

7 January 2015

## Capital Plan Review 2014/15

### Annexes 1 - 4

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**Corporate Performance Plan 2012 - 2015 Key Priorities & Improvement Actions****1(Key) Continued delivery of priority services and a financially viable Council**

- 1a Improving efficiency and resilience of services.
- 1b Achieving more cost effective customer contacts.
- 1c Reducing overheads.
- 1d Reducing management/staff costs.
- 1e Realising capital receipts from surplus Council assets.
- 1f Reducing the cost of procured services.
- 1g Increasing usage levels at, and revenue from, our leisure facilities.
- 1h Providing more services via the voluntary sector and new sources.
- 1i Identifying new sources of external funding to support capital schemes.
- 1j Developing/sustaining revenue income.

**2(Key) A clean, smart, well maintained and sustainable Borough**

- 2a Recycling more household waste.
- 2b Reducing littering in the borough.
- 2c More effective law enforcement.
- 2d Further working with our communities.
- 2e Better management of parking.
- 2f Improving the condition and appearance of Council car parks and adjacent landscaped areas.
- 2g improving public open spaces and enabling everyone to enjoy them in safety.
- 2h Improving the appearance and quality of the Council's leisure facilities, other property and land holdings.
- 2i Improving the appearance of high profile waterways.
- 2j Reducing energy consumption across the Council's own estate.
- 2k Recycling more of the Council's own waste.

**Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions****3(Key) Healthy living opportunities and community well-being**

- 3a Encouraging physical activity and exercise, and reducing obesity.
- 3b Reducing substance misuse.
- 3c Promoting health awareness in workplaces and communities.
- 3d Improving mental health.
- 3e Encouraging healthy eating.
- 3f Reducing risks to health and safety at work.
- 3g Reducing health inequalities.
- 3h Reducing environmental pollution.

**4(Key) Children and young people who are safe, involved and able to access positive activities**

- 4a Involving schools and young people in celebrations for the Olympic Games and Queen's Diamond Jubilee.
- 4b Giving young people more opportunities to influence decisions.
- 4c Improving access to holiday activity programmes to meet identified needs.
- 4d Encouraging more young people to attend dry side coaching courses at our leisure centres.
- 4e Further improving local play and leisure facilities.
- 4f Developing opportunities for young people across the borough in partnership with Kent County Council.
- 4g Introducing new educational programmes and facilities.
- 4h Improving housing for young people.

**Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions****5(Key) Low levels of crime, anti-social behaviour and fear of crime**

## 5a Reducing anti-social behaviour (ASB):

- Reducing the number of incidents of ASB.
- Reducing the number of persistent/repeat ASB offenders.

## 5b Reducing domestic abuse:

- Reducing the number of repeat victims of domestic abuse.
- Reducing the number of domestic abuse incidents.
- Ensuring victims of domestic abuse who need help know how and where to access support.
- Increasing the number of domestic abuse referrals to support services, including MARAC (the monthly Multi- Agency Risk Assessment Conference).

## 5c Reducing substance misuse:

- Reducing the number of possible drug offences reported to the police.
- Reducing residents' concern about drunk or rowdy people in their area.

**6(Key) A continuing supply of homes, including affordable housing to buy and rent, and prevention of homelessness**

6a Allocating land for new employment and housing development.

6b Providing affordable housing for low income households.

6c Reducing the shortfall in Gypsy and Traveller pitches.

6d Making better use of existing affordable housing.

6e Tackling homelessness.

6f Securing good sources of good quality affordable private rented accommodation.

6g Meeting the accommodation needs of vulnerable people.

6h Improving housing for young people.

6i Improving the energy efficiency of homes in the borough.

6j Making it easier for people to apply for benefits.

**Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions**

- 7(Key) Sustainable regeneration of Tonbridge town centre and economic development in communities across the Borough .
- 7a Allocating land for new employment and housing development.
  - 7b Encouraging new investment and development in Tonbridge town centre.
  - 7c Improving the street scene.
  - 7d Improving the vitality of local commercial centres.
  - 7e Supporting smaller and local businesses in the borough.
  - 7f Improving the fabric of Tonbridge town centre.
  - 7g Improving local road and rail infrastructure.

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
1	<b>Corporate affairs and planning</b>				
	To continuously improve our services in terms of value for money.	Improving efficiency	1a	Improve the efficiency of the Council's services in the context of changes in the economic climate and the Government's 3% efficiency saving target for Local Government. (2.5% per year for 2005/08)	2005/10
		Our approach to buying	1b	Achieve best value through robust procurement.	2009/11
		Meeting the challenges of the recession	<b>1c (Key)</b>	<b>Manage the Council's financial resources and performance to meet the challenges of the national budget strategy and its impact on public finances.</b>	<b>2010/11</b>
2	<b>Public access and involvement</b>				
	To improve the public's access to, and influence over, services provided by the Council and the Council's role in representing the public.	Customer Services Strategy and customer care	2a	Improve how we manage customer contacts and customer care.	2006/11
		Responding to complaints from the public	2b	Respond better to complaints from the public.	2003/11
		Electronic service delivery (www.tmbc.gov.uk)	2c	Increase the availability of electronic information and transactions to help make local services more accessible, convenient, responsive and seamless.	2000/11
		Improving Services through research based on consultation	2d	Improve, cost effectively, the public's influence over services provided by the Council and by other organisations.	2005/11
		Diversity	2e	Ensure the Council meets its obligations fully in respect of its diverse communities.	2003/11
			2f	Improve access to Council services and facilities in accordance with Disability Discrimination Act (DDA) requirements.	2004/11
3	<b>Planning and development</b>				
	To protect and enhance the built and natural environment.	Local Development Framework	3a	Progress preparation of the Local Development Framework.	2003/11
		Tonbridge town centre	<b>3b (Key)</b>	<b>Promote and support the sustainable regeneration and economic development of Tonbridge town centre.</b>	<b>2004/11</b>
		Development control	3c	Improve the speed of determining planning applications.	2003/11
		Public access to the planning process	3d	Improve public access to the planning process.	2003/11
		Community and leisure facilities	3e	Encourage developer contributions in support of community leisure facilities.	2003/11

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
4	<b>Transport and land drainage</b>				
	To provide good parking management.	Parking	4a	Improve local parking to meet the needs of drivers such as residents, businesses, shoppers and visitors.	2004/11
	To achieve better management of local land drainage.	Land drainage	4b	Reduce the risk of flooding of residential and commercial premises.	2008/11
	To promote improvements in transportation.	Traffic and transportation	4c	Improve the efficiency and sustainability of transportation at key locations.	2005/11
			4d	Improve access to and parking at West Malling station.	2003/11
5	<b>Housing</b>				
	To improve the availability and quality of housing for those most in need.	Providing affordable housing and tackling homelessness	<b>5a (Key)</b>	<b>Secure a continuing supply of affordable housing across all tenures and work to prevent homelessness.</b>	<b>2004/11</b>
		Private sector renewal and energy efficiency	5b	Improve sub-standard housing and the energy efficiency of existing and new housing provision.	2004/11
		Assisting vulnerable households	5c	Improve support and assistance to vulnerable, elderly and disabled households to enable independent living.	2003/11
6	<b>Housing – benefit payments</b>				
	To provide financial assistance through the timely and accurate processing of claims for Housing and Council Tax benefit.	Housing and Council Tax benefit	6a	Achieve high performance in both accuracy of calculating benefit due and speed of processing.	2003/11
7	<b>Leisure, arts and young people</b>				
	To develop leisure and arts services for local people and visitors.	Access for everyone	7a	Enable the whole community, including those most in need, to more fully enjoy leisure and cultural activities.	2001/11
		Involving the community	7b	Increase community involvement in the delivery and design of leisure services.	2004/11
	To involve, safeguard and meet the needs of children and young people.	Cost effective operation	7c	Improve the quality and sustainability of the Council's leisure facilities and services.	2004/11
		Safety and security at our leisure facilities	7d	Improve security/health and safety at leisure facilities.	2003/11
		Outdoor leisure	7e	Improve public access to the countryside and public open spaces across the borough.	2004/11
			7f	Enhance the landscape of, and improve public access to, the Medway valley countryside.	2006/11
	Young people	<b>7g (Key)</b>	<b>Involve, safeguard and meet the needs of children and young people.</b>	<b>2003/11</b>	

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period
8	<b>Street scene and open space environment</b>			
	To protect and enhance the built and natural environment.	Our approach	<b>8a (Key) Achieve a cleaner, smarter and better maintained street scene and open space environment.</b>	2003/11
		Amenity and appearance of locations	8b Enhance the amenity and appearance of locations borough-wide.	2006/10
9	<b>Recycling and waste collection</b>			
	To protect and enhance the built and natural environment.	Our recycling and waste services	9a Recycle a larger proportion of household waste.	1999/2011
10	<b>Community safety</b>			
	To deliver, with others, benefits beyond those possible from the Council's resources. To reduce crime and disorder and the fear of crime. To promote and improve public safety.	Tackling crime and anti-social behaviour	<b>10a (Key) Work with partners to increase community safety by tackling:</b>	<b>2009/10</b>
			▶ <b>Acquisitive crime</b>	
			▶ <b>Anti-social behaviour</b>	
			▶ <b>Perception of crime</b>	
				▶ <b>Substance misuse</b>
			▶ <b>Violent crime.</b>	
		Fear of crime	10b Reduce the fear of crime.	2003/10
		Young people	10c Increase activity programmes for young people in areas of highest social deprivation.	2004/10
		Moving forward	<b>10d (Key) Work with partners to reduce crime, anti-social behaviour and the fear of crime.</b>	<b>2005/11</b>
11	<b>Public and environmental health</b>			
	To deliver, with others, benefits beyond those possible from the Council's resources.	Our overall approach	<b>11a (Key) Work with partners to promote, encourage and provide opportunities for healthy living.</b>	<b>2004/11</b>
		Reducing health inequalities	11b Work with other agencies to improve people's health in the poorest areas of our borough.	2003/10
	To protect and improve public health.	Health and safety in businesses	11c Work with other agencies to ensure businesses comply with food and safety legislation.	2007/10
		Local air quality	11d Improve air quality:	2002/10
			▶ From 2005, at Tonbridge High Street, Wateringbury crossroads and London Road/Station Road, Ditton.	
			▶ From 2008, areas adjacent to the A20 in Larkfield, Ditton and Aylesford.	



### Corporate Aims and Priorities 2011/12

	Overall aim(s)		Ref	Improvement Priority	Period
12	<b>Climate Change</b>				
	To deliver, with others, benefits beyond those possible from the Council's resources. To provide leadership on community issues that are beyond the remit of a single agency. To improve the well-being of communities in Tonbridge and Malling.	Making a difference	12a (Key)	<b>Work with partners to make a positive local contribution to tackling the causes and effects of climate change.</b>	2007/11
13	<b>Community leadership</b>				
	To deliver, with others, benefits beyond those possible from the Council's resources. To provide leadership on community issues that are beyond the remit of a single agency. To improve the well-being of communities in Tonbridge and Malling.	Community planning	13a	Achieve with our partners the priorities set out:	2009/10
				▶ in the Sustainable Community Strategy for Tonbridge and Malling (2009/12)	
				▶ in the Local Area Agreement	
			▶ arising from work of the borough's Local Strategic Partnership.		
			13b (Key)	<b>Work with partners to:</b>	2010/11
			▶ <b>reduce crime, anti-social behaviour and fear of crime.</b>		
			▶ <b>promote, encourage and provide opportunities for healthy living.</b>		
				▶ <b>make a positive local contribution to tackling the causes and effects of climate change.</b>	
				▶ <b>achieve further shared priorities to improve residents' quality of life in Tonbridge and Malling.</b>	
		Advocacy	13c	Better represent the community's interests in respect of services provided by agencies or organisations separate from the Council.	2005/10
14	<b>Local economy</b>				
	To promote the well-being of the local economy and enhance the viability and vitality of population centres.	Our approach to the local economy	14a	Contribute to improving the West Kent economy.	2003/11
		Tourism	14b	Increase tourism within the borough.	2000/11

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
15	<b>Resources – Personnel and Organisational Development</b>				
	To recruit, develop and retain well-informed, qualified staff who also take responsibility for developing themselves. To improve the Council's ability to achieve its strategic and operational objectives through its: <ul style="list-style-type: none"> <li>▶ Organisational structure.</li> <li>▶ Performance Management System.</li> </ul> To improve health and safety in Council premises and activities.	Personnel	15a	Better align and equip the Council's workforce to ensure that we have the skills and capacity to meet business needs.	2009/11
		Health and safety	15b	Improve our corporate Health and Safety Management System and practices.	2009/11
16	<b>Resources – Finance</b>				
	To manage the Council's financial affairs to support its service delivery objectives. To maintain the Council's high standards of financial management and probity. To identify and exploit cost-effective opportunities for external funding.	Revenue	16a	Further improve on the prompt collection of monies due to the Council.	2003/11
17	<b>Resources – Information technology</b>				
	To improve management of information within the Council.	Information technology	17a	Improve the Council's own use and cost effectiveness of technology.	2001/11
		Kent Connects	17b	Improve the management and cost effectiveness of technology via shared use of resources within Kent.	2003/11
18	<b>Resources – Property</b>				
	To continue improving the match between the Council's property holdings and its service delivery, organisational and financial needs.	Property	18a	Improve the fabric of our leisure facilities and access for all.	2004/11



**CAPITAL PLAN: LIST A  
ALL SERVICES**

	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Plan Schemes</b>									
<b>Service</b>									
Planning, Housing & Environmental Health	635	603	505	965	265	265	265	265	3,768
Street Scene & Leisure	543	548	102	112	112	127	112	112	1,768
Corporate	71	64	30	90	30	30	30	30	375
Sub-total	1,249	1,215	637	1,167	407	422	407	407	5,911
<b>Capital Renewals</b>									
<b>Service</b>									
Planning, Housing & Environmental Health	n/a	25	10	185	28	22	11	48	329
Street Scene & Leisure	n/a	351	500	399	619	426	243	556	3,094
Corporate	n/a	470	365	299	316	306	258	324	2,338
Sub-total	n/a	846	875	883	963	754	512	928	5,761
<b>Grand Total</b>	1,249	2,061	1,512	2,050	1,370	1,176	919	1,335	11,672



**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Car Parking	90	98	50	30	30	30	30	30	388
Transportation	362	38	0	0	0	0	0	0	400
Environmental Improvements	80	120	200	0	0	0	0	0	400
Land Drainage / Flood Defence	29	23	20	700	0	0	0	0	772
Housing Investment Programme	74	324	235	235	235	235	235	235	1,808
Environmental Health	0	0	0	0	0	0	0	0	0
Sub-total	635	603	505	965	265	265	265	265	3,768
Capital Renewals	n/a	25	10	185	28	22	11	48	329
Sub-total	n/a	25	10	185	28	22	11	48	329
Total Planning, Housing and Environmental Health	635	628	515	1,150	293	287	276	313	4,097

**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Car Parking</b>										
(a) Improvement Programme for Existing Car Parks										
(i) Rolling Programme	P01AB	59	66	30	30	30	30	30	30	305
(b) Car Parking Action Plan										
(i) Phase 6	P01MA	32	6							38
(ii) Phase 7	P01MB	(1)	26							25
(iii) Phase 8	P01AV			20						20
Total Car Parking to Summary		90	98	50	30	30	30	30	30	388
<b>Transportation</b>										
(a) Local Transport Plan Partnership Programme Less Grants & Contributions	P01ED	201 (9)	34							235 (9)
		192	34	0	0	0	0	0	0	226
(b) Community Partnership Initiatives	P06FE	170	4							174
Total Transportation to Summary		362	38	0	0	0	0	0	0	400

**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Car Parking</b>		
(a) Improvement Programme for Existing Car parks	2(Key), 2e, 2f, 2h	A phased programme of improvements to existing car parks, improving access for customers and enhancing the value and the quality of the car park stock. Includes improved surfaces, drainage, information, lighting, boundary fencing and remodelled layouts.
(i) Rolling Programme		An annual provision for capital investment in our off-street car parks to ensure that their condition is adequate for health & safety, legislation and the needs of our customers. Provision for 2014/15 includes £25,000 to meet the costs of repair works to the Upper Castle Fields Car Park retaining wall. <b>A virement of £14,000 (2013/14 Capital Plan Review) to the Tonbridge Swimming Pool Car Park Extension scheme has been restored - see page CP25.</b>
(b) Car Parking Action Plan	2(Key), 2d, 2e	A phased programme of parking measures to give effect to the Cabinet's adopted Parking Action Plan.
(i) Phase 6		Parking management interventions throughout the Borough including specific neighbourhood wide initiatives at Aylesford and West Malling (a review of the existing Local Parking Plan). Details of the programme have featured in periodic reports to the Planning and Transportation Advisory Board and the Joint Transportation Board. The programme includes reviews of the existing Local Parking Plans for Snodland, Borough Green and East Malling.
(ii) Phase 7		
(iii) Phase 8		Includes provision for an initiative in Hadlow.
<b>Transportation</b>		
(a) Local Transport Plan Partnership Programme	7(Key), 7c,	Enabling provision to help influence priorities and timing of KCC Local Transport Plan schemes using selective funding contributions e.g. Tonbridge Town Centre.
(b) Community Partnership Initiatives	[CA&P: 8a(key), 8b, 13c]	A small provision retained to enable a response to partnership initiatives in conjunction with external bodies.



**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Environmental Improvements</b>										
(a) Tonbridge Town Centre Enhancements - Ph 1	P01FH	80	20							100
(b) Tonbridge Town Lock Less Developer Contributions Environment Agency Other Grants and Contributions	P01LD		100	692 (260) (230) (2)						792 (260) (230) (2)
		0	100	200	0	0	0	0	0	300
Total Environmental Improvements to Summary		80	120	200	0	0	0	0	0	400
<b>Land Drainage / Flood Defence</b>										
(a) Drainage Improvement Programme Less DEFRA Grant	P01HR	57 (28)	23	20						100 (28)
		29	23	20	0	0	0	0	0	72
(b) Wouldham River Wall	P01HS				700					700
(c) Tonbridge Castle River Bank Less DEFRA Grant	P01HT		150 (150)							150 (150)
		0	0	0	0	0	0	0	0	0
Total Land Drainage / Flood Defence to Summary		29	23	20	700	0	0	0	0	772

**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Environmental Improvements</b>		
(a) Tonbridge Town Centre Enhancements - Ph 1	7(Key), 7b, 7c, 7f	A budget for priorities arising from the Tonbridge Central Area Action Plan.
(a) Tonbridge Town Lock	2(Key), 2g, 2i, 7(Key) 7c, 7f	Scheme to be implemented in conjunction with the Environment Agency to tackle the derelict lock side area by providing a new flood wall, high quality public open space and new boater facilities. <b><i>Scheme budget under review - see covering report.</i></b>
<b>Land Drainage / Flood Defence</b>		
(a) Drainage Improvement Programme	3(Key), 3h	To support the Borough Council's role as a flood risk management authority with powers to carry out works to reduce flood risk including a potential contribution to the Aylesford Property Level Protection Scheme.
(b) Wouldham River Wall	2(Key), 2g, 2h, 2i	Strengthening / rebuilding to address movement detected in the retaining wall between the public open space and the River Medway.
(c) Tonbridge Castle River Bank	2(Key), 2g, 2h, 2i	Scheme to stabilise a section of the river bank at Tonbridge Castle by replacing an existing failing timber revetment with steel sheet piling. <b><i>Scheme cost of £150,000 met in full by government grant.</i></b>

**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Housing Investment Programme</b>										
(a) House Renovation Grants										
(i) Disabled Facilities Grants - Mandatory Less Grant Repayments Less Government Grant	P03AC	n/a n/a n/a	652 (424)	665 (490)	665 (490)	665 (490)	665 (490)	665 (490)	665 (490)	4,642 (3,364)
		n/a	228	175	175	175	175	175	175	1,278
(ii) Housing Assistance Less Grant Repayments	P03AD	n/a n/a	90 (30)	90 (30)	90 (30)	90 (30)	90 (30)	90 (30)	90 (30)	630 (210)
		n/a	60	60	60	60	60	60	60	420
(b) Renewable Energy Schemes	P03AM	74	36							110
(c) Winter Warmth Less KCC Grant	P03AP	0 0	9 (9)							9 (9)
		0	0	0	0	0	0	0	0	0
Total Housing Investment Programme to Summary		74	324	235	235	235	235	235	235	1,808
<b>Environmental Health</b>										
(a) Air Quality Impact Study Less Government Grant & Other Contributions	P02BE	0 0	150 (150)							150 (150)
		0	0	0	0	0	0	0	0	0
Total Environmental Health to Summary		0	0	0	0	0	0	0	0	0

**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Key Priorities & Improvement Themes or [CA & P]	
<b>Housing Investment Programme</b>		
(a) House Renovation Grants	[CA&P: 5c]	<p>Figures across the plan period 2014/15 to 2020/21 are based on current costs. The need to uplift figures to reflect the impact of inflation is considered annually as part of the Capital Plan Review process.</p> <p>The 2014/15 provision of £652,000 comprises the original budget allocation approved by Council in February 2014 of £625,000 plus the net underspend of £27,000 brought forward from 2013/14.</p> <p><b>Provisions in years 2015/16 and beyond anticipate an increase of £66,000 per annum in Government grant from the current £424,000 to £490,000 per annum under the Better Care Fund. The gross expenditure budget has been increased by £40,000 per annum allowing the Council's net contribution to reduce by £26,000 per annum.</b> It is assumed that the level of grant funding and the Council's contribution will be retained at these new levels throughout the plan period.</p>
(i) Disabled Facilities Grants - Mandatory		
(ii) Housing Assistance		<p>Base budget reviewed by Scrutiny and Overview January 2014. Previous gross budget provisions were reduced to £90,000 per annum and a Housing Assistance Earmarked Reserve created to fund any shortfall in assumed grant repayments (£30,000 per annum).</p>
(b) Renewable energy schemes.	[CA&P: 5c]	<p>Unspent provision for renewable energy schemes.</p> <p><b>Scheme fully funded by grant from KCC under KCC's winter warmth programme (Keep Warm, Keep Well) which aims to reduce the risk of ill health through improving the safety and warmth of the home for vulnerable people meeting agreed health criteria.</b></p>
(c) Winter Warmth		
<b>Environmental Health</b>		
(a) Air Quality Impact Study	3(Key), 3h	<p>Joint scheme with KCC and Maidstone Borough Council to evaluate the air quality impacts of retro-fitting buses along the A20 corridor.</p>

**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Renewals</b>										
(a) CCTV Capital Renewals	P01BA	n/a	10	10	10	10	10	10	10	70
(b) Car Parking	P01JF	n/a	9		157	16	10		31	223
(c) Environmental Protection	P02EBCR01	n/a	8		14				9	31
Provision for Inflation		n/a			7	2	2	1	6	18
Savings Target (assumes 20%)		n/a	(2)		(3)				(8)	(13)
Total Capital Renewals to Summary		n/a	25	10	185	28	22	11	48	329

**CAPITAL PLAN: LIST A  
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p><b>Capital Renewals</b></p> <p>(a) CCTV Capital Renewals</p> <p>(b) Car Parking</p> <p>(c) Environmental Protection</p>	<p>2(Key), 2e, 5(Key), 5a,</p> <p>2(Key), 2e, 2f</p> <p>[CA&amp;P: 10a (key)]</p>	<p>Provision for the replacement of life-expired CCTV equipment. <b>Annual budget reduced from £40,000 to £10,000 per annum - 2014/15 Capital Plan Review.</b></p> <p>Anticipated replacement of ticket machines delayed to 2016/17.</p> <p>Provisions for replacement of sound and gas analysers.</p>



**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Street Scene	n/a	93	94	104	104	104	104	104	707
Larkfield Leisure Centre	0	270	0	0	0	0	0	0	270
Tonbridge Swimming Pool	0	0	0	0	0	0	0	0	0
Sports Grounds	20	130	0	0	0	0	0	0	150
Open Space	10	15	0	0	0	0	0	0	25
Capital Grants	398	25	0	0	0	0	0	0	423
Other Schemes	115	15	8	8	8	23	8	8	193
Sub-total	543	548	102	112	112	127	112	112	1,768
Capital Renewals	n/a	351	500	399	619	426	243	556	3,094
Sub-total	n/a	351	500	399	619	426	243	556	3,094
Total Street Scene & Leisure	543	899	602	511	731	553	355	668	4,862



**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Street Scene</b>										
(a) Green Waste Bins Growth / Replacement	P02BC	n/a	52	52	52	52	52	52	52	364
(b) Refuse Bins Growth / Replacement	P02DA	n/a	41	42	52	52	52	52	52	343
Total Street Scene to Summary		n/a	93	94	104	104	104	104	104	707
<b>Larkfield Leisure Centre</b>										
(a) Refurbishment of Lifestyles Health Suite	P05LL		240							240
(b) Energy Saving Measures Phase 3	P05LM		30							30
Total Larkfield Leisure Centre		0	270	0	0	0	0	0	0	270
<b>Tonbridge Swimming Pool</b>										
(a) Car Park Improvement / Extension	P05CM									0
Total Tonbridge Swimming Pool to Summary		0	0	0	0	0	0	0	0	0

**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Street Scene</b>		
(a) Green Waste Bins Growth / Replacement	[CA&P: 9a]	Provision for future growth / replacement of collection bins following completion of all phases of the Green Waste Collection and Composting Scheme. Provisions assume growth of 250 properties per year.
(b) Refuse Bins Growth / Replacement	[CA&P: 9a]	Provision for the growth / replacement of refuse collection wheeled bins. Provisions assume growth of 250 properties per year. <b>Budget reduced by £21,000 across 2014/15 to 2015/16.</b>
<b>Larkfield Leisure Centre</b>		
(a) Refurbishment of Lifestyles Health Suite	1(key), 1g, 3(key), 3a	Refurbishment of existing suite including re-design and re-provision of spa facilities to complement upgraded fitness facilities. Income maintaining / generating scheme in key area of business / competition. <b>Scheme under review following receipt of tenders - see covering report.</b>
(b) Energy Saving Measures Phase 3	1(key), 1c, 2], 4e	Replacement of existing sports hall light fittings with LEDs to reduce energy consumption and maintenance costs. <b>Scheme completed £10,000 below budget provision.</b>
<b>Tonbridge Swimming Pool</b>		
(a) Car Park Improvement / Extension	[CA&P: 3b(key), 4a, 7a, 8a(key)]	Due to the growing popularity of the Racecourse Sportsground and the success of sports clubs using the area there is significant pressure on the car parks in the Lower Castle Field to meet demand, particularly at weekends. This has led to complaints from users of the pool, who find difficulty in parking. This scheme aimed to increase the provision of parking in the area to meet demand, by taking into Council ownership the existing car park adjacent to the Tonbridge Judeans Rugby Club. Unfortunately following extensive discussions with the Landowner and the Club, final agreement on the land transfer could not be achieved and the scheme can no longer proceed. <b>Scheme budget of £92,000 deleted from Capital Plan.</b>

**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Sports Grounds</b>										
(a) Tonbridge Racecourse Sportsground										
(i) Bridge Renewal / Repair	P05DT	20	130							150
(ii) Improvement Works Phase 2 Less contribution from Developers	P05DZ									0
		0	0	0	0	0	0	0	0	0
(iii) Flood Lighting Less Grants and Contributions	P05DA	8 (8)	12 (12)							20 (20)
		0	0	0	0	0	0	0	0	0
<b>Total Sports Grounds to Summary</b>		20	130	0	0	0	0	0	0	150



**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Open Space</b>										
(a) East Malling & Larkfield PC - Recreation Ground Improved Play Facilities	P05FR	10	15							25
(b) Open Spaces Site Improvements Phase 1 Less Developer Contributions	P05FT	68 (68)	31 (31)							99 (99)
		0	0	0	0	0	0	0	0	0
(c) Open Spaces Site Improvements Phase 2 Less Developer Contributions	P05FV	56 (56)	13 (13)							69 (69)
		0	0	0	0	0	0	0	0	0
<b>Total Open Space to Summary</b>		10	15	0	0	0	0	0	0	25

**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or <i>[CA &amp; P]</i>	Notes
<b>Open Space</b>		
(a) East Malling & Larkfield PC - Recreation Ground Improved Play Facilities	<i>[CA&amp;P: 3e,7a,7c,7f, 10a(key), 11a(key)]</i>	Contribution to East Malling & Larkfield Parish Council for improved play facilities including provision of new skatepark for teenagers. Approved at October 2010 meeting of Cabinet. Scheme completed. Provision in current financial year earmarked for improvements to skatepark to reduce the impact of noise.
(b) Open Spaces Site Improvements Phase 1	<i>[CA&amp;P: 7g(key), 8a (key), 13b (key)]</i>	Improvements to Scotchers Field, Tonbridge and Leybourne Lakes Country Park to address anti-social behaviour, health and safety, access and issues raised by local residents. 2014/15 financial year provision relates to improvements to slipway and paths at LLCP.
(c) Open Spaces Site Improvements Phase 2	<i>[CA&amp;P: 3e,7a,7b,7c,7d,7g(key), 8a(key),8b, 11a(key), 18a]</i>	Improvements to a number of Public Open Spaces in Tonbridge in response to identified need including public and Member requests. Works completed include Frog Bridge Play Area, Woodlands Walk and Brungers Pond. Provision in 2014/15 relates to land adjoining St Philips Church and improvements to Frogsbridge Pavilion.

**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Grants</b>										
(a) Capital Grants to Organisations: Plaques	P05HF P05HZ	395 3	25							420 3
		398	25	0	0	0	0	0	0	423
Total Capital Grants to Summary		398	25	0	0	0	0	0	0	423
<b>Other Schemes</b>										
(a) Tonbridge Cemetery										
(i) Memorial Safety	P05KV	86	7				15			108
(b) Memorial Garden Improvement Less Fund Raising & Developer Contributions	P05KA	49 (20)	276 (280)							325 (300)
		29	(4)	0	0	0	0	0	0	25
(c) Community Group Funding	P05KS	n/a	12	8	8	8	8	8	8	60
Total Total Other Schemes		115	15	8	8	8	23	8	8	193

**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p><b>Capital Grants</b> (a) Capital Grants to Organisations</p> <p><b>Other Schemes</b> (a) Tonbridge Cemetery (i) Memorial Safety</p> <p>(b) Memorial Garden Improvement</p> <p>(c) Community Group Funding</p>	<p>[CA&amp;P: 7b,7d,7e, 8a(key), 10a (key), 11a(key), 14a]</p> <p>[CA&amp;P: 7d]</p> <p>[CA&amp;P 3b(key), 8a(key), 10a(key)]</p> <p>[CA&amp;P: 7b,7c,7d, 8a(key)]</p>	<p>To enable the provision of local community leisure facilities and opportunities, including schemes identified by parish councils, in the Leisure &amp; Arts Strategy. May help to unlock funding from other bodies, particularly the National Lottery. 2009/10 and subsequent years provisions deleted during 2008/09 Capital Plan Review. Virements of £11,000 to Tonbridge Farm Sportsground Pavilion Refurbishment and £3,000 to Memorial Safety agreed by Management Team under delegated authority. Outstanding commitments against this scheme were reviewed as part of the 2011/12 Capital Plan Review leading to a further £90,000 reduction in the overall provision. Budget reduced by £18,000 for schemes and £3,000 for plaques as part of the 2012/13 Capital Plan Review.</p> <p>Additional works required to repair tombs in 2011/12 met by a virement of £3,000 from Capital Grants to Organisations. Expenditure in 2012/13 relates to replacement of memorial plaques. Provision in 2013/14 and 2018/19 based on Local Government Ombudsman's recommendation to inspect every five years. Inspections completed with works to follow shortly. £3,000 of the original budget to 2013/14 vired to Tonbridge Swimming Pool Car Park Improvement scheme.</p> <p>Original contribution to the Memorial Garden Improvement Fund of £25,000 in 2011/12 increased by £100,000 at Cabinet, March 2013 to enable works to progress in time for centennial commemorations. The Council's additional contribution of £100,000 has been offset in full by developer contributions and funds raised by the Memorial Garden Trust. <b>Gross budget for the Memorial Garden Improvement scheme increased by £50,000 primarily for additional stone work. This additional budget provision has been matched in full by additional developer contributions.</b> Scheme now completed.</p> <p>Core funding for community groups to undertake capital projects at a number of outdoor leisure facilities / areas where user groups are actively involved in the management of the Council's facilities. Including Tonbridge Allotments and Gardens Association, Woodland Walk, Platt Wood and Basted Mill groups.</p>



**CAPITAL PLAN: LIST A  
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Renewals</b>										
<b>Street Scene &amp; Leisure</b>										
(a) Recycling Initiatives	P02EBCR02	n/a	6	5	77	75	3	3	3	172
(b) Sports Grounds & Open Spaces	P05KGBC05	n/a	119	155	135	97	146	111	233	996
			125	160	212	172	149	114	236	1,168
Provision for Inflation		n/a		3	9	11	12	12	30	77
Savings Target (assumes 20%)		n/a	(24)	(32)	(29)	(22)	(32)	(25)	(53)	(217)
			101	131	192	161	129	101	213	1,028
<b>Leisure Trust</b>										
(c) Angel Centre	P05KGBC01	n/a	53	116	93	193	80	26	74	635
(d) Larkfield Leisure Centre	P05KGBC02	n/a	127	96	88	278	152	40	119	900
(e) Tonbridge Swimming Pool	P05KGBC04	n/a	61	48	24	47	28	72	73	353
(f) Poulton Wood Golf Course:										
Grounds Maintenance	P05KGBC06	n/a	32	116	25	6	16	11	78	284
Clubhouse	P05KGBC03	n/a	21	73	19	15	9	9	37	183
Course	P05KGBC07	n/a	18	3	0	0	58	3	0	82
			312	452	249	539	343	161	381	2,437
Provision for Inflation		n/a		9	10	33	28	17	48	145
Savings Target (assumes 20%)		n/a	(62)	(92)	(52)	(114)	(74)	(36)	(86)	(516)
			250	369	207	458	297	142	343	2,066
<b>Total Capital Renewals to Summary</b>		n/a	351	500	399	619	426	243	556	3,094





**CAPITAL PLAN: LIST A  
CORPORATE**

	Expenditure To 31/03/13	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Land and Property	10	0	0	60	0	0	0	0	70
Information Technology Initiatives	75	50	30	30	30	30	30	30	305
Other Schemes	(14)	14	0	0	0	0	0	0	
Sub-Total	71	64	30	90	30	30	30	30	375
Capital Renewals	n/a	470	365	299	316	306	258	324	2,338
Sub-Total	n/a	470	365	299	316	306	258	324	2,338
Total Corporate	71	534	395	389	346	336	288	354	2,713

**CAPITAL PLAN: LIST A  
CORPORATE**

	Code	Expenditure To 31/03/14	2014/15 Estimate Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Land and Property</b>										
(a) Tonbridge Castle Offices : Re-tile roof	P06AA	10			60					70
Total Land and Property to Summary		10	0	0	60	0	0	0	0	70
<b>Information Technology Initiatives</b>										
(a) General IT Developments	P06DA	n/a	30	30	30	30	30	30	30	210
(b) Document Management System Expansion	P06DE	51	9							60
(c) Tablets for Members and Officers	P06DC	24	11							35
Total Information Technology Initiatives to Summary		75	50	30	30	30	30	30	30	305
<b>Other</b>										
(a) Local Strategic Partnership Less Performance Reward Grant	P06FJ	135 (149)	14							149 (149)
		(14)	14	0	0	0	0	0	0	0
(b) Electoral Voters Registration Less Government Grant	P06FK		30 (30)							30 (30)
		0	0	0	0	0	0	0	0	0
(c) Flood Repair and Renewal Less Government Grant	P06FM		550 (550)							550 (550)
		0	0	0	0	0	0	0	0	0
Total Other to Summary		(14)	14	0	0	0	0	0	0	0

**CAPITAL PLAN: LIST A  
CORPORATE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Land and Property</b>		
(a) Tonbridge Castle Offices : Re-tile roof	[CA&P: 18a]	Retiling of roof to protect asset. Condition has not materially worsened. Bulk of the budget has been deferred to 2016/17. Spend to 31/3/12 relates to re-roofing works associated with the Tonbridge Castle Reception enhancement project.
<b>Information Technology Initiatives</b>		
(a) General IT Developments	[CA&P: 17a, 17b, 2c]	Global provision for identified IT developments with estimated expenditure of less than £5,000 each.
(b) Document Management System Expansion	[CA&P: 2a, 2c, 15a, 17a]	To expand the availability and use of the existing IDOX Document Management System to all Services/Sections of the Council. This will enable procedures/workflow to be streamlined; improve staff and public access to documents; improve the ability for home/remote working and business continuity; improve the security of documents; and reduce the need for manual filing space.
(c) Tablets for Members and Senior Officers	1(key)	Purchase of 70 tablet devices to facilitate a change to paperless council meetings following a review by Overview and Scrutiny Committee. <b>Scheme expanded to enable all officers attending meetings to view agendas electronically. Budget increase of £11,000 met by virement.</b>
<b>Other</b>		
(a) Local Strategic Partnership	[CA&P: 13a(key)]	Capital element of Performance Reward grant received in 2008/09 and 2009/10.
(b) Electoral Voters Registration		<b>The scheme, funded in full by Government, to enable the Council to comply with the requirement to introduce individual electoral registration from June 2014.</b>
(c) Flood Repair and Renewal		<b>Government funded scheme to support businesses and home owners recover from the impact of the recent flooding.</b>

**CAPITAL PLAN: LIST A  
CORPORATE**

	Code	Expenditure To 31/03/14	2014/15 Estimate inc Prior Year Slippage	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Renewals</b>										
(i) General	P06FA									
Departmental Admin	GR01	n/a	18	18	5		3	15	4	63
Council Offices	GR02	n/a		2	15					17
Print Unit	GR03	n/a	28	122		6		28	49	233
Photocopiers	GR04	n/a				105		2		107
Telephones	GR05	n/a	79	14	21				14	128
Snack Facilities	GR06	n/a		14	1		2			17
Tonbridge Christmas Lighting	GR09	n/a		30					30	60
Elections	GR10	n/a							26	26
		n/a	125	200	42	111	5	45	123	651
(ii) Information Technology	P06FB	n/a	462	247	317	261	349	247	237	2,120
Provision for Inflation		n/a		9	15	23	29	30	45	151
Savings Target (assumes 20%)		n/a	(117)	(91)	(75)	(79)	(77)	(64)	(81)	(584)
Total Capital Renewals to Summary		n/a	470	365	299	316	306	258	324	2,338

**CAPITAL PLAN: LIST A  
CORPORATE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p><b>Capital Renewals</b></p> <p>(i) General</p> <p style="padding-left: 40px;">Departmental Admin</p> <p style="padding-left: 40px;">Council Offices</p> <p style="padding-left: 40px;">Print Unit</p> <p style="padding-left: 40px;">Photocopiers</p> <p style="padding-left: 40px;">Telephones</p> <p style="padding-left: 40px;">Snack Facilities</p> <p style="padding-left: 40px;">Tonbridge Christmas Lighting</p> <p style="padding-left: 40px;">Elections</p> <p>(ii) Information Technology</p>	<p>[CA&amp;P: 2c, 17a, 17b]</p>	<p>} } } } } } } } } } } } } } }</p> <p>} Provision for the renewal of life-expired or obsolete assets. Subject to annual review.</p>





## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning, Housing & Environmental Health  Existing Scheme	<b>Car Parking: Car Parking Action Plan Phase 9</b>  Latest phase of the programme supporting local parking plans at a range of locations.  <b>Selected for evaluation 2013/14 Capital Plan Review - See Annex 4.</b>	<b>A/S</b>	Band A  <b>2(Key)</b> 2e
Planning, Housing & Environmental Health  Existing Scheme	<b>Car Parking: East Malling Car Park - Access and Security Improvements</b>  The car park is owned by East Malling & Larkfield Parish Council and the proposal would be to enhance it through a partnership project involving the Borough and Parish Council.  This scheme was selected for evaluation in the 2010/11 Capital Plan Review. A Local Parking Plan for East Malling was adopted and implemented in 2011. However, no parallel initiative has yet emerged for physical changes to the village car park and the approach road to it. As a result, it has not been possible to proceed with the evaluation. This position may alter if the Parish Council develops ideas for the car park to a more detailed level. Capital Plan Review 2011/12 recommended the scheme be retained on List C and the evaluation progressed when firmer proposals emerge.  <b>Retain on List C.</b>	<b>X</b>	Band A  <i>[CA&amp;P: 2e, 5a]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning, Housing & Environmental Health  Existing Scheme	<b>Car Parking: Resident's Car Parking - Eccles</b>  Demoted from List A as part of the 2008/09 Capital Plan Review.  <b>Retain on List C.</b>	<b>X</b>	Band D  <i>[CA&amp;P: 2e]</i>
Planning, Housing & Environmental Health  Existing Scheme	<b>Traffic Management - Local Transport Plan Partnership Programme</b>  Contributions to Kent Highways schemes aimed at securing higher priority or influence in KCC's highway investment decisions.  <b>Retain on List C.</b>	<b>X</b>	Band B  <i>[CA&amp;P: 7g]</i>
Planning, Housing & Environmental Health  Existing Scheme	<b>Environmental Improvements: Larkfield (A20) Local Shopping Area</b>  Enhancement to improve amenity, access and parking at local shopping area.  <b>Retain on List C.</b>	<b>X</b>	Band B  <i>[CA&amp;P: 7c,7d]</i>
Planning, Housing & Environmental Health  Existing Scheme	<b>Environmental Improvements: Shopping Parade Enhancement Programme - Woodlands Road, Ditton.</b>  Demoted from List A as part of the 2008/09 Capital Plan Review.  <b>Retain on List C.</b>	<b>X</b>	Band B  <i>[CA&amp;P: 7c,7d]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning, Housing & Environmental Health  Existing Scheme	<p><b>Environmental Improvements: Conservation Area Enhancement Programme</b></p> <p>Development of a systematic phased programme aimed at bringing forward enhancements identified through the Council's Conservation Area Appraisals. Where possible, this will identify scope for partnerships with other key players.</p> <p>The following List C schemes were merged with this scheme as part of the 2008/09 and 2012/13 Capital Plan Reviews:            Environmental Improvements - Hildenborough Conservation Area (2008/09);            Environmental Improvements - Wrotham Square / High Street (2008/09);            Environmental Improvements - West Malling Conservation Area (2008/09);            Environmental Improvements - Mereworth Village Entry Enhancements / Lighting and Street Furniture (2012/13) and;            Environmental Improvements - Watlington Conservation Area (2012/13).</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band E  <i>[CA&amp;P: 2d, 7c]</i>
Planning, Housing & Environmental Health  Existing Scheme	<p><b>Environmental Improvements: The Fosse / Lansdowne neighbourhood.</b></p> <p>Partnership funding to facilitate enabling works at Lansdowne Road in conjunction with development proposals.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band C  <i>[CA&amp;P: 7c, 7f]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning, Housing & Environmental Health  Existing Scheme	<p><b>Environmental Improvements: Twisden Road Shopping Parade</b></p> <p>Revisit earlier scheme to address a number of amenity issues in and around the parade. Selected for evaluation in the 2007/08 Capital Plan Review. Evaluation report submitted as part of the 2008/09 Capital Plan Review recommended retention on List C.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band B  <i>[CA&amp;P: 7c,7d,7e]</i>
Planning, Housing & Environmental Health  Existing Scheme	<p><b>Environmental Improvements: Tonbridge Town Centre Enhancements - Phase 2</b></p> <p>A phased programme to achieve the aims of the Tonbridge Central Area Action Plan. It builds on the existing Capital Plan List A provision and also subsumes a number of existing town centre related aspirations previously contained in Capital Plan List C. Potential range of directly funded initiatives as well as contributory arrangements to support development funded and partnership projects.</p> <p>Recommended in the 2009/10 Capital Plan Review to retain the programme on List C until the broader resources outlook and development situation become clearer. This position remains the same but it is important to retain the provision on List C in order to respond to changing circumstances and opportunities.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band B  <i>[CA&amp;P: 7b, 7c, 7f]</i>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning, Housing & Environmental Health  Existing Scheme	<p><b>Land Drainage &amp; Flood Defence: Drainage Improvement Programme</b></p> <p>2011/12 and subsequent years provisions demoted from List A as part of the 2008/09 Capital Plan Review.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band A  <i>[CA&amp;P: 3h,7e]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Street Scene & Leisure  Existing scheme	<p><b>Larkfield Leisure Centre – Installation of UV Pool disinfectant and auto backwashing plant to all pools</b></p> <p>The proposed scheme would replace aging equipment used to disinfect the pool water at Larkfield Leisure Centre following a successful similar project at Tonbridge Swimming Pool. The scheme will:</p> <ul style="list-style-type: none"> <li>• Improve reliability and efficiency of pool disinfection system</li> <li>• Address potential failure and ongoing breakdown of existing plant</li> <li>• Improve quality of pool water particularly in relation to Chloramine levels at Larkfield Leisure Centre</li> <li>• Improve pool hall air quality for staff and customers by reducing chemical usage and subsequent by-products</li> <li>• Meet recommended best practice in terms of backwashing based upon the HPOA and PWTAG guidance.</li> <li>• Produce energy and/or financial savings on running costs from increased plant efficiency</li> </ul> <p><b>Selected for evaluation 2013/14 Capital Plan Review – See Annex 4.</b></p>	<b>A/S</b>	Band D  <b>1(Key)</b> , 1a, 2h, 2j

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Street Scene & Leisure  Existing Scheme	<p><b>Poult Wood Golf Centre: Drainage</b></p> <p>Problems are being experienced by an adjacent landowner to the 18 hole golf course with drainage off the course on to his land. The scheme would see the repair/replacement of the drainage system in this area, but would also consider whether other more cost-effective solutions exist. This scheme was selected for evaluation in the 2011/12 Capital Plan Review.</p> <p>Discussions are ongoing with the adjacent landowner to find a suitable solution. An evaluation will be presented to Members should a Capital Plan provision be required.</p> <p><b>Retain on List C – for evaluation at some future time.</b></p>	<b>X</b>	<p>Band C</p> <p><i>[CA&amp;P: 4b]</i></p>



## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Street Scene & Leisure  Existing Scheme	<p><b>Sports Grounds: Tonbridge Racecourse Sportsground – Improvement Works Phase 3</b></p> <p>Previous improvements have been made at the site following the approval of a Master Plan by Members at the May 2010 meeting of the L&amp;AAB. Phase 3 improvements aim to enhance existing provision and bring forward new facilities for the public. Proposals include the potential extension of the Skate Park and Outdoor Gym and improvements to paths. Potential scheme for developer contributions and other external funding opportunities.</p> <p><b>Retain on List C – to be brought forward for evaluation when external funding becomes available.</b></p>	<b>X</b>	Band C  2h, <b>3(Key)</b> , <b>4 (Key)</b>
Street Scene & Leisure  Existing Scheme	<p><b>Sports Grounds: Tonbridge Farm Sportsground – Provision of Toilets</b></p> <p>There is currently no toilet provision for members of the public serving the sportsground facilities at Tonbridge Farm. The issue has been raised in user surveys and by local Members. Potential partnership opportunity with Tonbridge Angels Football Club. Potential funding opportunity for developer contributions.</p> <p>Scheme selected for evaluation 2013/14 Capital Plan Review.</p> <p><b>Evaluation deferred pending further consideration of partnership opportunity with Football Club.</b></p>	<b>A/S</b>	Band C  <b>4(Key)</b> , 4e, 4g

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Street Scene & Leisure  Existing Scheme	<b>Open Spaces: Haysden Country Park – Extension of Play Area</b>  Extension of the existing children’s play area. Potential for external funding/ developer contribution.  <b>Retain on List C.</b>	<b>X</b>	Band C  <i>[CA&amp;P: 2d,7a, 7c, 7f, 7g(Key), 10a(Key), 18a]</i>



## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Street Scene & Leisure  Existing Scheme	<p><b>Open Spaces: Leybourne Lakes Country Park – Facility Improvements</b></p> <p>The previous List C scheme for facility improvements was selected for evaluation in the 2010/11 Capital Plan Review. The scheme has been scaled back following the development and approval of the site Management Plan and consultation with the local Town/Parish Councils. The scheme now proposes facility improvements to include the provision of an education facility/room and general improvements to the water sports facilities/area.</p> <p>Some initial work to identify options has been progressed in liaison with an architect, and discussions have been entered into with Hadlow College regarding the potential of a partnership opportunity. Such an opportunity could create external funding to supplement the existing developer contribution allocated to the scheme.</p> <p>Staff changes and other priorities within the Outdoor Leisure team, including the retender of the ground maintenance contract and the works to the Memorial Garden; have not enabled the scheme to be fully evaluated to date.</p> <p><b>To be evaluated over forthcoming year for reporting in January 2016.</b></p>	<b>A/S</b>	<p>Band D</p> <p><i>[CA&amp;P: 7a, 7c, 7e, 7g(Key), 8a, 11a(Key), 18a]</i></p>


## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Street Scene & Leisure  Existing Scheme	<p><b>Open Space: Tonbridge to Penshurst Cycle Route – Refurbishment</b></p> <p>The Cycle Route has now been in place for 11 years and has proved to be extremely popular (70,000 users per year – KCC 2011). Improvements /resurfacing of discrete sections of the route are proposed and opportunities will be investigated to deliver these in partnership with external parties, including KCC Public Rights of Way and Sustrans. Potential scheme for developer contributions and other external funding opportunities.</p> <p>Scheme selected for evaluation 2013/14 Capital Plan Review.</p> <p>Staff changes and other priorities within the Outdoor Leisure team, including the retender of the ground maintenance contract and the works to the Memorial Garden; have not enabled the scheme to be fully evaluated to date.</p> <p><b>To be evaluated over forthcoming year for reporting in January 2016.</b></p>	<b>A/S</b>	Band C  <b>4(Key), 4e, 4g</b>



## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000					
Service	Scheme Title	Recommended for Evaluation	Cost Band		
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>		
Street Scene & Leisure  <b>New Scheme</b>  	<p><b>Country Parks: Installation of Automatic Bollards.</b></p> <p>The investigation and potential installation of automatic bollards at the main car parks of the Council's Country Parks. This is an Invest to Save project with the potential to reduce revenue cost associated with securing the sites overnight.</p> <p>Potential to fund (in part) from developer contributions.</p> <p><b>Recommended for evaluation.</b></p> <table border="1"> <tr> <td><b>Revenue budget needed for evaluation:</b></td> <td>Nil</td> </tr> </table>	<b>Revenue budget needed for evaluation:</b>	Nil		Band B  1a, 1f
<b>Revenue budget needed for evaluation:</b>	Nil				
Street Scene & Leisure  Existing Scheme	<p><b>Other Schemes: Tonbridge Athletics Track Improvements</b></p> <p>The Community Use Agreement for the track at Tonbridge School is currently being reviewed by the School, this Council and Tonbridge Sports Association. The new agreement will include improvements identified by the Athletics Club and the School, which will need to be funded on a partnership basis. Potential funding opportunity for developer contributions.</p> <p><b>Selected for evaluation 2013/14 Capital Plan Review – See Annex 4.</b></p>	<b>A/S</b>	Band C  4e, 1g, 2h		

Schedule of List C Schemes

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Service	Scheme Title	Recommended for Evaluation	Cost Band		
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>		
Corporate Existing Scheme	<p><b>IT Initiatives: Public Access to Online Personal Data</b></p> <p>Provision of authenticated website access by the public (e.g. username and password) to enable them to view some of their own personal data held by the Council.</p> <p>Selected for evaluation in 2005/06, 2006/07, 2007/08 and 2008/09 Capital Plan Reviews. Cost band reduced from B to A, 2011/12 Capital Plan Review. Government Connect, a national project related to this initiative, has been abandoned but in order to further improve service delivery and increase customer self-service it is likely that the Council will wish to pursue this initiative in the near future.</p> <p><b>Delete from List C - Scheme now being progressed via in-house development of My Account.</b></p>	<b>A/S</b>	Band A <i>[CA&amp;P: 17a, 2c]</i>		
Corporate New Scheme	<p><b>IT Initiatives: Revenues and Benefits Document Management</b></p> <p>Scheme to provide a PSN (Public Sector Network) compliant document management system for revenue and benefits. Grant funded scheme.</p> <p><b>Recommended for Fast Track evaluation – see Annex 4.</b></p>	✓	Band C 1a		
	<table border="1"> <tr> <td>Revenue budget needed for evaluation:</td> <td>Nil</td> </tr> </table>	Revenue budget needed for evaluation:	Nil		
Revenue budget needed for evaluation:	Nil				

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000					
Service	Scheme Title	Recommended for Evaluation	Cost Band		
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>		
Corporate  <b>New Scheme</b>  	<p><b>IT Initiatives: Revenues and Benefits Citizen's Access</b></p> <p>Upgrade to the existing Council Tax, Business Rates and Housing Benefit IT systems to enable customers to self-serve. The upgrade will enable customers to access their account information and submit applications via the T&amp;MBC website improving the quality of service whilst reducing staff costs.</p> <p><b>Recommended for evaluation.</b></p> <table border="1"> <tr> <td><b>Revenue budget needed for evaluation:</b></td> <td>Nil</td> </tr> </table>	<b>Revenue budget needed for evaluation:</b>	Nil		Band B  1a, 1b, 1c, 1d
<b>Revenue budget needed for evaluation:</b>	Nil				
Corporate  Existing Scheme	<p><b>Other Schemes: Community Partnership Initiatives</b></p> <p>Enabling funding to support a wide range of community partnerships.</p> <p>Selected for evaluation in 2007/08 Capital Plan Review. Evaluation reported as part of 2008/09 Capital Plan Review recommended retention on List C.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band C  <i>[CA&amp;P: 4a, 4b, 4c, <b>8a(key)</b>]</i>		

## Capital Plan List C – Evaluations

<b>1</b>	<b>Car Parking: Car parking Action Plan Phase 9</b>					
	1	<b>Specification:</b>				
	(i)	<b>Purpose of the scheme</b>	Implementation of Phase 9 of the Parking Action Plan			
	(ii)	<b>Relevance to National / Council's Strategic Objectives</b>	(a) National: None (b) Council: 2 (key) A clean, smart, well maintained and sustainable Borough 2e Better management of parking			
	(iii)	<b>Targets for judging success</b>	(a) Successful implementation of the plan			
	2	<b>Description of Project / Design Issues:</b> The proposed scheme will allow desirable modifications and improvements to on-street parking in areas to be identified in phase 9 of the programme and may include reviews and refinements of existing plan schemes. The action plan will be drawn from the on-street parking waiting list and endorsed by Members.				
	3	<b>Consultation:</b> To be undertaken as appropriate with local Members, parish councils and the local community.				
	4	<b>Capital Cost:</b> £20,000				
	5	<b>Profiling of Expenditure</b>				
		<b>2014/15 (£'000)</b>	<b>2015/16 (£'000)</b>	<b>2016/17 (£'000)</b>	<b>2017/18 (£'000)</b>	<b>2018/19 (£'000)</b>
			20			
	6	<b>Capital Renewals Impact:</b> None				
	7	<b>Revenue Impact:</b> The loss of interest on investments is estimated to be £1,000 per annum.				
	8	<b>Partnership Funding:</b> None				
	9	<b>Post Implementation Review:</b> Twelve months after completion				
	10	<b>Screening for equality impacts:</b>				
		<b>Question</b>	<b>Answer</b>	<b>Explanation of impacts</b>		
		a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No	Parking plans consider the needs of all users.		
		b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No			
		c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	N/A			
	11	<b>Recommendation:</b> Transfer from List C to List B				



## Capital Plan List C – Evaluations

<b>2</b>	<b>Larkfield Leisure Centre: Installation of UV Pool disinfectant, auto backwashing and chemical dosing plant to all pools</b>		
	<b>1</b>	<b>Specification:</b>	
	(i)	<b>Purpose of the scheme</b>	The scheme is designed to enhance the existing plant that provides disinfection of the pools with Ultra Violet dosing and auto backwashing plant to all pools. Ultra Violet dosing has previously been installed at Tonbridge Swimming Pool and takes advantage of newer, cleaner technology. The new plant will improve reliability and efficiency of the pool disinfection system and produce energy saving from increased plant efficiency. This installation will enable the operator to meeting guidance on water quality and has been recommended by the Health & Safety Executive.
	(ii)	<b>Relevance to National / Council's Strategic Objectives</b>	(a) National: Climate Change. (b) Council: 7c – Improve the quality and sustainability of the Council's leisure facilities and services; <b>12a (key) Work with partners to make a positive local contribution to tackling the causes and effect of climate change; 13b (key) Work with partners to promote, encourage and provide opportunities for healthy living; 18a – Improve the fabric of our leisure facilities and access for all.</b>
	(iii)	<b>Targets for judging success</b>	(a) Reduced maintenance, utility and chemical costs. (b) Improved pool water quality in line with industry guidance.
	<b>2</b>	<b>Description of Project / Design Issues:</b>	
		<p>The existing pool plant at Larkfield Leisure Centre operates four separate filtration/ circulation systems feeding the fitness pool, the learner pool and two parts of the leisure water area. The installation of four UV systems, one on each system, allows the water to be treated through removing the water for primary disinfection and returning clean water to the pools post filtration.</p> <p>The result of an improved microbiological water quality including a reduction in the level of combined chlorine and chloramines will also improve the quality of the air surrounding the swimming pools with reduced levels of chlorine required to be used as a secondary disinfection.</p> <p>A consultant from the Amateur Swimming Association (ASA) has considered the effectiveness of the UV disinfection system and confirmed that they can be fitted within the existing plant room with circulation by-pass systems able to be used to enable circulation to continue to operate whilst the systems are closed down for maintenance.</p> <p>The opportunity will also be taken as part of the works to install an automated backwashing system to meet the guidance within the Pool Water Treatment Advisory Guide.</p> <p>The installation may be undertaken whilst the pool is open but will require careful phasing and the potential of a one day closure to each pool.</p>	

## Capital Plan List C – Evaluations

3	<p><b>Consultation:</b> Ultra Violet water treatment has become more common in the industry and is considered the preferred treatment system in many new build facilities. This form of treatment has previously been introduced at Tonbridge Swimming Pool with positive results. The scheme has been brought forward in consultation with the ASA and Tonbridge and Malling Leisure Trust.</p> <p>The views of the Building and Facilities Manager, Chief Environmental Health Officer, Health and Safety Manager and the Chief Executive of the Leisure Trust have been sought and are reflected below:</p> <p>Buildings &amp; Facilities Manager: Supports this initiative as the costs associated with the maintenance and repair of the existing aging plant will continue to rise, putting further pressures on the Council's Building Revenue Reserve Expenditure Plan.</p> <p>Health &amp; Safety Officer: Chlorination of swimming pools to kill harmful bacteria is a well established method of protecting the safety of bathing water in public facilities. It does not though kill other pathogenic organisms such as the protozoans Cryptosporidium and Giardia, which can be found in water. These rely on effective filtration using a flocculant added to the pool to clump them together before passing through the filter.</p> <p>The replacement of the existing system with UV treatment together with automatic backwashing that would allow the filters to return to full efficiency before bathers entered the pools in the morning, will be a positive step in reducing the possibility of outbreaks of cryptosporidiosis and giardiasis.</p> <p>Chief Environmental Health Officer: I endorse the comments of the Corporate Health and Safety Officer in support of this Capital Plan proposal. I particularly welcome the proposal to install an automatic backwashing system, which will overcome the difficulties in meeting the PWTAG advice.</p> <p>Chief Executive Tonbridge &amp; Malling Leisure Trust : The Trust is very supportive of this project. The ageing plant at Larkfield Leisure Centre makes it extremely difficult to maintain the pool water standards and best practice recommended in the PWTAG guidance. This is especially true in respect of combined chlorine levels which cannot be guaranteed during periods of heavy or fluctuating bather load. It is my view that the project should be progressed as a matter of urgency.</p>
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## Capital Plan List C – Evaluations

4	<b>Capital Cost:</b> The cost of the scheme will be £150,000 as shown below: Installation of UV system - £60,000 Installation of Pool Chemical Dosing System- £21,000 Installation of Automated backwashing system - £50,000 Contingencies and fees - £19,000 Total - £150,000					
5	<b>Profiling of Expenditure:</b>					
	<b>2014/15 (£'000)</b>	<b>2015/16 (£'000)</b>	<b>2016/17 (£'000)</b>	<b>2017/18 (£'000)</b>	<b>2018/19 (£'000)</b>	<b>2019/20 (£'000)</b>
		150				
6	<b>Capital Renewals Impact:</b> The UV and dosing system will require replacement in future at a current cost of £47,000 and has an anticipated life of 15 years. The impact on future capital renewals provisions equates to £3,150 per annum.					
7	<b>Revenue Impact:</b> The loss of investment income is calculated at £7,500 per annum. It is anticipated that response and plant maintenance supported within the Building Repairs Reserve Expenditure Plan will be reduced.					
8	<b>Partnership Funding:</b> None identified.					
9	<b>Post Implementation Review:</b> Twelve months after completion.					
10	<b>Screening for equality impacts:</b>					
	<b>Question</b>	<b>Answer</b>	<b>Explanation of impacts</b>			
	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No				
	b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No				
	c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	N/A				
11	<b>Recommendation:</b> Transfer from List C to List B.					

## Capital Plan List C – Evaluations

<b>3</b>	<b>Tonbridge School Athletics Track Improvements</b>					
	<b>1</b>	<b>Specification:</b>				
		(i)	<b>Purpose of the scheme</b>	To refurbish the existing Athletics Track. The track is used extensively by the community and in particular by Tonbridge Athletics Club.		
		(ii)	<b>Relevance to National / Council's Strategic Objectives</b>	(a) National: Reduce childhood obesity. (b) Council: <b>3 key healthy living opportunities and community wellbeing.</b> 3a. Encouraging physical activity and exercise, and reducing obesity. <b>4 key Children and young people who are safe, involved and able to access positive activities.</b> 4e. Further improving local play and leisure facilities.		
		(iii)	<b>Targets for judging success</b>	(a) New community use agreement in place and adhered to. (b) Continued growth and success of Tonbridge Athletics Club.		
	<b>2</b>	<b>Description of Project / Design Issues:</b> The original track was built as a partnership between the school and the Council 30 years ago. Since then the track has undergone one refurbishment with the cost shared on an equal basis. In return for the Council investment the School guarantees community use of the track through a formal written agreement. When the track was first built and Athletics Club had in the region of 150 members. This has now grown to 810 members, placing the Club in the top 6 nationally. Approximately 500 of the members are under 17 years of age. The Club is highly successful at the regional and national level and is looking to join an elite group of 20-25 'super-clubs' being established by UK Athletics. The project will see a complete replacement of the track enabling it to continue for another 15-20 years.				
	<b>3</b>	<b>Consultation:</b> It is the intention that the scheme will be progressed on a partnership basis between the School and the Council. The School has indicated that the works should be progressed in 2018/19. The Chairman of Tonbridge Sports Association has commented as follows: Through Tonbridge Athletic Club the track has brought together many children from the community. The track is the hub for Tonbridge Athletic Club to offer all aspects of the athletic sport.				
	<b>4</b>	<b>Capital Cost:</b> Costings provided by the School indicated the Capital cost of the project is £300,000. It would be the intention that this is shared equally between the School and the Council.				
	<b>5</b>	<b>Profiling of Expenditure:</b>				
		<b>2014/15 (£'000)</b>	<b>2015/16 (£'000)</b>	<b>2016/17 (£'000)</b>	<b>2017/18 (£'000)</b>	<b>2018/19 (£'000)</b>
						<b>150</b>
	<b>6</b>	<b>Capital Renewals Impact:</b> None.				

## Capital Plan List C – Evaluations

7	<b>Revenue Impact:</b> Within the Community Use Agreement the School will be fully responsible for the ongoing revenue costs associated with the operation of the track. The loss of investment income on the capital is £7,500 per annum. Nil if Council's contribution is met from developer contributions.												
8	<b>Partnership Funding:</b> It is hoped that the majority, if not all the Council's contribution can be achieved through developer contributions/external grant sources. The Club are separately looking to raise funds in the region of £75,000 to improve the existing floodlighting to the track.												
9	<b>Post Implementation Review:</b> Twelve months after completion.												
10.	<b>Screening for equality impacts:</b>												
	<table border="1"> <thead> <tr> <th>Question</th> <th>Answer</th> <th>Explanation of impacts</th> </tr> </thead> <tbody> <tr> <td>a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?</td> <td>No</td> <td></td> </tr> <tr> <td>b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?</td> <td>No</td> <td></td> </tr> <tr> <td>c. What steps are you taking to mitigate, reduce or minimize the impacts indemnified above?</td> <td>N/A</td> <td></td> </tr> </tbody> </table>	Question	Answer	Explanation of impacts	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No		b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No		c. What steps are you taking to mitigate, reduce or minimize the impacts indemnified above?	N/A	
Question	Answer	Explanation of impacts											
a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No												
b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No												
c. What steps are you taking to mitigate, reduce or minimize the impacts indemnified above?	N/A												
11.	<b>Recommendation:</b> Transfer from List C to List B subject to the identification of developer contributions prior to scheme commencement.												

## Capital Plan List C – Evaluations

<b>4</b>	<b>IT Initiatives: Replacement Revenue &amp; Benefits Document Management System</b>					
	<b>1</b>	<b>Specification:</b>				
		(i)	<b>Purpose of the scheme</b>	A standalone system for revenue and benefits is required outside the corporate document management system. There is little hope of upgrading the current system, which is now out-of-date and no longer supported.		
		(ii)	<b>Relevance to National / Council's Strategic Objectives</b>	(a) National: None. (b) Council: 1a - Improving efficiency and resilience of services.		
		(iii)	<b>Targets for judging success</b>	(a) Implementation of a PSN (Public Services Network) compliant document management system for revenue and benefits.		
	<b>2</b>	<b>Description of Project / Design Issues:</b> It has become necessary to implement a new fully-functional, PSN-compliant document management system for revenue and benefits. Despite the project to upgrade the current revenue and benefits system having started over six years ago, it is no nearer completion than at day one. Therefore, the IDOX software that is being used does not meet these two requirements.				
	<b>3</b>	<b>Consultation:</b> IDOX (current supplier) Northgate (proposed supplier) Gravesham Borough Council (reference site/partnership working site)				
	<b>4</b>	<b>Capital Cost:</b> Total £60,200 Broken down as follows: Basic implementation: £27,300 User licences: £21,600 (108 users) Office Connect functionality: £5,700 SQL Management Reports: £2,100 Go-Live support: £3,500  Please note that T&MBC may be due a refund from IDOX to be offset against the capital cost of this project. T&MBC also has funding available from the 'Council Tax Reduction Scheme New Burdens Grant', which can be used to pay for this project in full.				
	<b>5</b>	<b>Profiling of Expenditure</b>				
		<b>2014/15 (£'000)</b>	<b>2015/16 (£'000)</b>	<b>2016/17 (£'000)</b>	<b>2017/18 (£'000)</b>	<b>2018/19 (£'000)</b>
			<b>60</b>			

## Capital Plan List C – Evaluations

6	<b>Capital Renewals Impact:</b> None.		
7	<b>Revenue Impact:</b> The new project's implementation will carry an annual support and maintenance charge of £5,320. Loss of income on net capital cost to the Council is nil.		
8	<b>Partnership Funding:</b> Not applicable.		
9	<b>Post Implementation Review:</b> Six months after completion of the project.		
10	<b>Screening for equality impacts:</b>		
	<b>Question</b>	<b>Answer</b>	<b>Explanation of impacts</b>
	<b>c.</b> Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No	
	<b>d.</b> Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No	
	<b>c.</b> What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	N/A	
11	<b>Recommendation:</b> Transfer from List C to List B		